



BATON ROUGE BAR ASSOCIATION • JULY 21-23, 2016
POINT CLEAR, ALABAMA • GRAND HOTEL MARRIOTT RESORT

GENERATIONS IN THE WORKPLACE

SPEAKER:
SUSAN BRIGMAN, Ph.D.

THURSDAY, JULY 21, 2016 • 3:30 - 4:30 PM

**Generational Differences
in the Workplace**

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- ▶ What defines a generation?
- ▶ How do the generations differ?
- ▶ Are generational differences creating “sticking points” in the workplace?
- ▶ How can we bridge the gap?

Defining Generations

- ▶ What defines a generation?
 - ▶ Traditionalists
 - ▶ Baby Boomers
 - ▶ Generation X
 - ▶ Millennials

Understanding the Generations

- ▶ How are the generations different?
 - ▶ Traditionalists
 - ▶ Baby Boomers
 - ▶ Generation X
 - ▶ Millennials
- ▶ Limitations of generational research

Workplace “Sticking Points”*

- ▶ Communication
- ▶ Decision Making
- ▶ Dress Code
- ▶ Feedback
- ▶ Fun at Work
- ▶ Knowledge Transfer
- ▶ Loyalty
- ▶ Meetings
- ▶ Policies
- ▶ Respect
- ▶ Training
- ▶ Work Ethic

*Based on work by H. Shaw (2013).

Life/Career Stage Differences

- ▶ Life Stage Considerations
- ▶ Career Stage Considerations
- ▶ *What employees want usually is a function of their life stage and career stage, not their generation (Levinson & Deal, 2015).*

Bridging the Gap

- ▶ Recognize that stereotypes influence perceptions and can be a hindrance in the workplace.
- ▶ Consider life stage and individual career desires of the individual.
- ▶ Acknowledge differences.
- ▶ Appreciate differences.
- ▶ Find ways to maximize strengths of the individual.

Questions for Discussion

- ▶ What “sticking points” have you encountered that we did not discuss today?
- ▶ What strategies are you using that seem to reduce workplace “sticking points”?
- ▶ What ideas have we discussed today that you think will help you?

▶ *Thank you!*

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References

- ▶ Deal, J. J., & Levenson, A. (2016). *What Millennials want from work*. McGraw-Hill.
- ▶ Kriegal, J. (2016). *Unfairly labeled: How your workplace can benefit from ditching generational stereotypes*. Jon Wiley & Sons.
- ▶ Project Management Institute (n.d.). *Minding the gap: Closing the generational divide on project management*. https://www.pmi.org/Business-Solutions/-/media/PDF/Business-Solutions/Minding%20the%20Gap_FINAL_ashx
- ▶ Shaw, H. (2015). *Sticking points: How to get 4 generations working together in the 12 places they come apart*. <http://mygenerationalcoach.com/sticking-points-book/>
- ▶ Society for Human Research in Management (May, 2013). *Generational differences: New way to discriminate?* <http://blog.shrm.org/trends/generational-differences-new-way-to-discriminate>
- ▶ Twenge, J. M., & Campbell, S. M. (2008). *Generational differences in psychological traits and their impact on the workplace*. *Journal of Managerial Psychology*, 23(8), 862-877.
